




C E M I

CENTRAL EUROPEAN MANAGEMENT INSTITUTE

<b>Syllabus for the Global Business Leadership programme</b>	
<b>Study module name:</b>	Project Management
<b>Study module code:</b>	GBL_PM 2
<b>Lecturer:</b>	Fabiano Lima, Ph.D.
	
<b>Aim of the MBA study module:</b>	
To be able to initiate, plan, execute, monitor and close a project according to the best project management practices. The MBA students will practice all the concepts in classes based on some practical exercises which require project management software tools.	
<b>Content of MBA the study module:</b>	
Integration management, scope management, time management, cost management, risk management, quality management, communications management, stakeholder management, human resource management, procurement management, project management methodologies, project management tools.	
<b>Chapter 1: Integration management and Scope management</b>	
How to initiate a project, create project charter and project plan, direct and manage project work, perform integrated change control and close a project or phase. How to plan, collect requirements, define, create a WBS, validate and control project management scope. Exercises.	
<b>Chapter 2: Time management and Cost Management</b>	
How to plan, build and monitor project management schedules. How to plan, estimate costs, define budget and control project costs. Exercises.	
<b>Chapter 3: Risk Management and Quality Management</b>	
How to plan, identify, analyze, plan responses and control project risks. How to plan, assure and control product and project quality. Exercises.	
<b>Chapter 4: Communications Management and Stakeholder management</b>	
How to plan, manage and control communications. How to identify, plan, manage and control stakeholders. Exercises.	
<b>Chapter 5: Human Resource Management and Procurement Management</b>	
How to plan, acquire, develop and manage a project team. How to plan, conduct, control and close procurements. Exercises.	
<b>Chapter 6: Project Management Methodologies and Project Management Tools</b>	
Comparative between traditional and agile project management methodologies, such as: PRINCE2 and SCRUM. How to manage a project using Agile methodology. How to manage a project virtually. Project management tools: Wbs ChartPro, Pert Chart Expert, MS-Project, @Risk, Open source tools. Exercises.	
<b>Mandatory literature:</b>	
Online study materials prepared by the lecturer.	
<b>Recommended literature and other sources:</b>	
A guide to the project management body of knowledge (PMBOK guide). 5th	
Project Management: a System Approach to Planning, Scheduling and Control	
<a href="http://www.pmi.org">www.pmi.org</a> / <a href="http://www.ipma.ch">www.ipma.ch</a> / <a href="http://www.scrumalliance.org">www.scrumalliance.org</a>	
Guidance in Managing Successful Projects with PRINCE2. International Journal of Project	
Risk and decision analysis in projects. Internation Journal of Managing Projects in Business	